



A meeting of the **OVERVIEW AND SCRUTINY PANEL (ENVIRONMENT, COMMUNITIES AND PARTNERSHIPS)** will be held in **LANCASTER & STIRLING, CIVIC SUITE, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON, PE29 3TN** on **THURSDAY, 1 OCTOBER 2026** at **7:00 PM** and you are requested to attend for the transaction of the following business:-

AGENDA

APOLOGIES AND SUBSTITUTES

1. MINUTES (Pages 7 - 10)

To approve as a correct record the Minutes of the Overview and Scrutiny Panel (Environment, Communities and Partnerships) meeting held on 3rd September 2026.

Contact Officer: B Buddle 01480 388008

2. MEMBERS' INTERESTS

To receive from Members declarations as to disclosable pecuniary and other interests in relation to any Agenda item.

Contact Officer: B Buddle 01480 388008

3. OVERVIEW AND SCRUTINY WORK PROGRAMME (Pages 11 - 26)

- a) The Panel are to receive the Overview and Scrutiny Work Programme and the Notice of Key Decisions
- b) Members to discuss future planning of items for the Work Programme

Contact Officer: B Buddle 01480 388008

4. PROCUREMENT OUTCOMES - THE SOCIAL VALUE POLICY (Pages 27 - 40)

The Panel is invited to comment on the Procurement Outcomes – the Social Value Policy.

Executive Councillor: Cllr S Claffey

Contact Officer: M Parker 01480 388475

5. LEISURE AND HEALTH PERFORMANCE REVIEW (Pages 41 - 50)

The Panel is to receive a presentation regarding the Leisure and Health Performance Review for 2025-26.

Executive Councillor: Cllr J E Kerr

Contact Officer: G Holland 01480 388157

6. CCC HEALTH SCRUTINY COMMITTEE UPDATE

To receive a verbal update from Councillor A Bulat following the Cambridgeshire County Council Health Scrutiny Committee meeting on 1st October 2026.

23 day of September 2026

Michelle Sacks

Chief Executive and Head of Paid Service

Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests.

Further information on [Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests is available in the Council's Constitution](#)

Filming, Photography and Recording (including Live Streaming) at Council Meetings

This meeting will be filmed for live and/or subsequent broadcast on the Council's YouTube site. The whole of the meeting will be filmed, except where there are confidential or exempt items. If you make a representation to the meeting you will be deemed to have consented to being filmed. By entering the meeting you are also consenting to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes. If you have any queries regarding the streaming of Council meetings, please contact Democratic Services on 01480 388169.

The District Council also permits filming, recording and the taking of photographs at its meetings that are open to the public. Arrangements for these activities should operate in accordance with [guidelines](#) agreed by the Council.

Please contact Mrs Beccy Buddle, Democratic Services Officer, Tel No: 01480 388008/e-mail Beccy.Buddle@huntingdonshire.gov.uk if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Committee/Panel.

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

Agenda and enclosures can be viewed on the [District Council's website](#).

Emergency Procedure

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit.

Attending Council and Committee Meetings

Huntingdonshire District Council welcomes members of the public to attend meetings that are open to the public.

Members of the public may attend, film, photograph, and report on meetings that are open to the public. *

In some circumstances, a meeting may resolve to exclude the public and press to consider confidential or exempt information. Where this occurs, members of the public and press will be asked to leave the meeting room for that part of the meeting.

Most public meetings are webcast live, and recordings are available afterwards. This means you do not need to attend in person to follow proceedings.

The council permits public speaking at the Development Management Committee (planning) meetings.

View further information about [public speaking at Development Management Committees \[PDF, 0.5MB\]](#)

The council permits public questions at full council meetings. View further information about [submitting a question \[PDF, 0.1MB\]](#).

Public access and seating

Meetings that are open to the public can be attended by anyone.

Seating in public areas is limited. Where demand exceeds the number of seats available, admission will be managed on a first-come, first-served basis, with priority given in the following order:

1. People who live, work or own property within the Huntingdonshire District
2. Other interested members of the public.

This means that attendees within each priority group will be admitted in the order they arrive, subject to the number of seats available.

Reserved seating

Council Meetings - If you have registered in advance to ask a public question at a meeting of Full Council in accordance with the Council's [Constitution \[PDF, 1.5MB\]](#), a seat will be reserved for you.

Development Management, Licensing and Other Regulatory Hearings - If you have registered to speak or make representations in relation to an application or matter being considered by the Committee, a seat will be reserved for you.

You do not need to arrive early to secure your place.

When seating is full

Once all public seats are occupied, no further admission will be possible. Standing is not permitted in meeting rooms. Additional seating cannot normally be provided, except where required as a reasonable adjustment for accessibility needs, including carers or support workers.

For meetings of the Development Management Committee, Licensing Committee and other regulatory hearings, priority will be given to applicants, objectors, registered speakers and other parties directly involved in agenda items.

Arrival, sign-in and security

All visitors must sign in on arrival.

If attendance is expected to exceed capacity, you may be asked to provide evidence that you live, work or own property within the Huntingdonshire District so that seating priority can be allocated fairly. In these circumstances, we would request a photographic ID and evidence of your address or work premises. We recommend bringing only essential items.

Bags and personal belongings may be subject to security checks. Where necessary, security staff may also conduct further searches.

These arrangements apply equally to all public attending and are intended to help ensure meetings can take place safely and without disruption.

Any personal information collected as part of the sign-in process will be used only for meeting management and safety purposes in accordance with the [Council's Privacy Notice](#). Information will be retained no longer than is necessary.

Items not permitted

- Placards, banners, flags or similar items
- Knives, scissors or other sharp objects
- Whistles, air horns, loudhailers or other noise-making devices
- Bottles or other containers containing liquids, except drinking water intended for personal use during the meeting
- Any item that security staff reasonably believe could compromise safety or disrupt the meeting.

If you wish to bring large or specialist equipment into the meeting, such as recording equipment, please contact [Democratic Services](#) in advance via email to help avoid delays when entering the meeting.

Behaviour at meetings

Everyone attending a meeting is expected to treat others with courtesy and respect. Any form of verbal or physical abuse will not be tolerated. Anyone presenting such behaviour will be asked to leave immediately.

Accessibility

If you have any accessibility requirements, it would be helpful to contact [Democratic Services](#) before the meeting so we can fully support you.

Speaking at a meeting or asking a question

Members of the public may ask questions at meetings of Full Council.

Members of the public may also speak or make representations at meetings of the Development Management Committee, Licensing Committee, and other regulatory hearings where public participation arrangements apply.

Please note that this must be arranged in advance in accordance with the Council's Constitution.

Feedback

If you have concerns about how these arrangements were applied at a meeting, please contact [Democratic Services](#).

Legal framework

*Public access to meetings, and the right to film, photograph, record and report proceedings, are governed by legislation including the Local Government Act 1972, Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, Local Audit and Accountability Act 2014 and Openness of Local Government Bodies Regulations 2014.

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HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the OVERVIEW AND SCRUTINY PANEL (ENVIRONMENT, COMMUNITIES AND PARTNERSHIPS) held in LANCASTER & STIRLING, CIVIC SUITE, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON, PE29 3TN on Thursday, 3 September 2026.

PRESENT: Councillor T Alban – Chair.

Councillors A Bulat, S Bywater, S Claffey, J Francis, C Innes, S Lancaster, C Lowe, D McIlwain, S Mokbul, N Sarkies and M Young.

APOLOGIES: No apologies for absence from the meeting were submitted.

IN ATTENDANCE: Councillors N J Hunt and D Mickelburgh.

14. MINUTES

The Minutes of the meeting of 2nd July 2026 were approved as a correct record and were signed by the Chair.

15. MEMBERS' INTERESTS

No declarations were received.

16. OVERVIEW AND SCRUTINY WORK PROGRAMME

With the aid of a report by the Democratic Services Officer (a copy of which is appended in the Minute Book) an update on the Overview and Scrutiny Work Programme and Notice of Key Decisions were presented to the Panel.

17. ANNUAL CLIMATE REPORT 2025-26

By means of a report and presentation from the Place and Climate Lead (copies of which are appended in the Minute Book), the Annual Climate Report 2025-26 was presented to the Panel.

Following an observation on the CO2 savings made by the Council versus the CO2 emissions of the district, an alternative of nuclear fuel was suggested with the resulting significant savings to CO2 emissions. Councillors were reminded that reductions to emissions, no matter how minimal, all contributed to a long-term reduction of emissions. The CO2 emissions of the UK versus China were compared and it was noted that continuing to set a good example in addressing emissions remained important and that a balance was maintained between financial and environmental cost. It was further noted that there were many benefits to residents through the Council's work, such as cleaner air, which also should be commended and considered.

The Panel heard that future Climate Reports would include reporting on Scopes one to three and that the partner chose for the Scope three emissions had also undertaken work with neighbouring authorities. In addition, the Panel were assured that despite the underspends within the report, objectives had been completed and that savings had been made on a CCTV audit and that the Council's Finance team were now involved as opposed to an external finance provider as had previously been the case.

In response to a question relating to Cambridge and Peterborough Combined Authority (CPCA) funding, the Panel were advised that this was contained within the report in order to demonstrate cost saving initiatives concerning residents within the district, it was noted that funding sources would be made clearer in future reports and that details of each project were available via the Council's website.

It was noted that work on reducing emissions, addressing the effects of climate change and supporting residents was interlinked and was linked to the Council's priorities as identified in the Corporate Plan.

It was acknowledged that whilst many trees had been planted across the district by developers, long term maintenance was an ongoing issue, particularly in relation to watering during hotter period and that opportunities to work with partners to improve this would continue to be investigated. The importance of partnership working with the CPCA to address the effects of climate change was reiterated.

In response to a question relating to funding solar panels for park homes, the Panel heard that this may depend upon the ownership of the home along with other criteria but that a warm homes local grant through the Cambridge Energy Retrofit Partnership was currently available and may be an option, depending upon the specifics.

Green tariffs were clarified to the Panel, being identified as essentially electricity obtained from a renewable source.

18. HUNTINGDONSHIRE COMMUNITY SAFETY PARTNERSHIPS

By means of a report and presentation from the Head of Communities and Operational Housing (copies of which are appended in the Minute Book), an update on Community Safety Partnerships was presented to the Panel.

The Panel were appreciative of the report and recognised the importance of the Community Safety Partnership (CSP) but questioned how success was measured and how swiftly they could react to problems identified within communities. In particular, the speed that local intelligence could travel from residents to the CSP was identified. The Panel discussed the Working Group which was being formed to look at these issues prior to reporting back their findings to the Panel. In particular, the Panel identified the bridge between communities and the CSP as an area of interest and to increase public awareness of the CSP and the good work it achieves. The Panel were assured that the CSP had the ability to be flexible in terms of need as well as utilising and working with partners to address concerns for the benefit of residents and their communities. It

was further advised that the CSP met quarterly with their documents being publicly available, however it was acknowledged that increased visibility of this could be potentially addressed by the Working Group. The Panel also heard that the Partnership did a lot of visits to schools and worked with students in addition to identified higher needs groups of young people to provide intervention and prevention. It was also noted that restrictions existed limiting what could be communicated on social media by Cambridgeshire Constabulary and that alternative communication methods could be considered via the Communications Plan identified by the team.

The future changes to the Police and Crime Commissioner role and the involvement of the CPCA with the Partnership were discussed, and the future funding of the CSP was identified as an area which may be investigated further by the Working Group.

19. CCC HEALTH SCRUTINY COMMITTEE UPDATE

Councillor A Bulat provided a verbal update on the meeting of Cambridgeshire County Council's Health Scrutiny Committee which she attended on 9th July 2026. The two main agenda items were noted as the Introduction of the Central East Integrated Care Board Strategy and Northwest Anglia NHS Foundation Trust Electronic Patient Records.

Chair

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Overview and Scrutiny Work Programme 2026-27 - Environment, Communities and Partnerships

Forward Agendas

Meeting Date	Pre-Scrutiny	Scrutiny Review
1 st October 2026	• Procurement Outcomes - Social Value Policy	• One Leisure 2025-26 Performance Review • Update on CCC Health Scrutiny Committee (meeting 1st October)
5 th November 2026	• Council Tax Support 2027/28 • Homelessness Strategy	• Alternative Fuels – 12 month Review
3 rd December 2026		Food Waste Collections – 6 month Review
4 th February 2027		Update on CCC Health Scrutiny Committee (meeting 16 th December)
4 th March 2027		Armed Forces Covenant Annual Update Report
1 st April 2027		Update on CCC Health Scrutiny Committee (meeting 30 th March)

Unscheduled Agenda Items

Item	Notes	Progress
CPCA	• Request for the Mayor to attend to update the Panel on his plans for investment, environment and leisure in the district • Noted that some subjects may fall under the O&S P&G Panel	DSO to reach out to CPCA to gauge viability and reassess progress once that is advised.

O&S Topics Identified For Further Consideration

Subject	Brief	Status
Disabled Facility Grants	• Would like to discuss with CCC to hear the obstacles they have encountered. • Working group on DFGs has previously been undertaken and is now concluded. • DFG performance is published within the Corporate Performance Quarterly reports on O&S P&G	More info and scoping requested from Cllrs to refine the request
Black Cat Junction Infrastructure	• Concern with the impending completion of the junction improvement works that Buckden village will be used as a cut through in the event of main road congestion • What is the environmental impact of this?	DSO to pick up with relevant Officers for a response to the Councillor.
Immigration Reforms	• National reform on this is due Autumn 2026 – concern that this will have an increased impact on homelessness and crisis payments due to more people not having recourse to public funds • Potential increase in pressure on Local Authorities. What is the projected scale of this?	To remain on the work programme topics identified list and revisit once the national work on this has been completed.
One Leisure	• Update on the impact of concessionary services inc financial and social values, the return for the Council. • Concern about accessibility for eligible residents in rural areas	DSO to arrange meeting for the relevant Officers and Councillor to discuss.
Recycling and Waste	• What is the take up on recycling services? • Concern that HMOs and Flats with communal bins experience barriers to the service • General overview on the recycling service • How much waste is collected across the service and what amount is rejected? What happens to rejected waste?	DSO to liase with relevant Officers to arrange meeting and visit to Eastfield House for the relevant Councillors.

Alternative Management	Land	• Alternative planting schemes in the district – does this include native species to encourage pollinators? • Noted that a report had previously been presented to O&S E,C&P	DSO to provide links to the previous report and if still necessary request more info and scoping requested from Cllrs to refine the request
Shared Services		• How will this look after LGR? • Noted that this may be covered by the LGR Scrutiny Committee	DSO to request more info and scoping from the Cllr to refine the request
One Leisure		• Request for more information • Noted that One Leisure is covered by O&S (E,C&P) Panel as well as the One Leisure Shadow Leisure Board. NOTE This item has been moved from the O&S P&G Work Programme	More info and scoping requested from Cllrs to refine the request

Items identified for Member Briefings

Item	Notes	Progress
Playgrounds	• Village playparks and open spaces – how do Parish Councils access funding for installation and maintenance? • How do parishes earmark suitable land for installation? • Noted that the Council have a Play Sufficiency Report and approved Strategy	DSO to liase with relevant Officers and schedule onto the All Member Briefing.

Working Groups

Items identified for Working Groups

Item	Notes	Progress
Hydro-electric and small wind turbines	• Noted that a pub in St Neots has a very small hydro electric system in place • How can HDC influence the community to invest in these projects? • Available grants?	DSO to discuss with relevant Officers and bring to the Climate Working Group as a topic
Air quality and congestion	How does the Council monitor Air Pollutants in the district?	DSO to discuss with relevant Officers and bring to the Climate Working Group as a topic
Electric Vehicle Charging Infrastructure	• What is the Council doing on this? • Is the focus on business or residential? • What gives good value for money? • Noted that the matter has previously been reviewed by the Climate Working Group but that an update on developments would be wise.	DSO to discuss with relevant Officers and bring to the Climate Working Group as a topic

Climate Working Group**Members:** Cllrs T Alban, A Bulat, S Claffey, C Lowe, S Mokbul and S Lancaster**Lead Officer:** Adjusted to suit the topic, enquiries to B Buddle**Progress: Ongoing group which meets as required to look at specific topics****August 2025:** Group met twice to discuss both the Energy Strategy and the Fleet Decarbonisation Project for initial feedback prior to their inclusion in the democratic cycle of meetings over Autumn 2025**February 2026:** Group invited to comment on the Interim RECAP Partnership Waste Strategy. This will be brought to Members through the Members Briefing.**August 2026:** Meeting of the Group to comment on the Annual Climate Plan prior to it's consideration by the Panel at the September meeting.**Next Steps:** Meetings to be scheduled as required to allow involvement in proposed works.

Topics identified for future meetings; hydro-electric power, air quality in the district, Electric Vehicle Charging Strategy Update

Community Safety Partnerships Working Group**Members:** Cllrs S Bywater, A Bulat, M Burke, J Francis, D McIlwain**Lead Officer:** C Deeth**Progress:** meetings arranged to establish Terms of Reference and to progress the work identified by the group.

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NOTICE OF EXECUTIVE KEY DECISIONS INCLUDING THOSE TO BE CONSIDERED IN PRIVATE

Prepared by: Councillor Sarah Conboy, Executive Leader of the Council
Date of Publication: 21 September 2026
For Period: 1 October 2026 to 31 January 2027

Membership of the Cabinet is as follows:-

Councillor Details		Councillor Contact Details
Page 17	Councillor S J Conboy	Executive Leader of the Council and Executive Councillor for Place
		c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 01480 414900 / 07831 807208 E-mail: Sarah.Conboy@huntingdonshire.gov.uk
	Councillor S Claffey	Executive Councillor for Climate, Transformation and Workforce
		c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN E-mail: Stephen.Claffey@huntingdonshire.gov.uk

Councillor L Dewey-Beckett	Executive Governance Services	Councillor for and Democratic	c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Email: Liam.Dewey-Beckett@huntingdonshire.gov.uk
Councillor J Harvey	Executive Councillor for Finance & Resources		c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 07441 392492 E-mail: Jo.Harvey@huntingdonshire.gov.uk
Councillor N Hunt	Executive Councillor for Resident Services and Corporate Performance		c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 07525 987460 E-mail: Nathan.Hunt@huntingdonshire.gov.uk
Councillor J Kerr	Executive Councillor for Parks and Countryside, Waste and Street Scene		c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 07906 899425 E-mail: Julie.Kerr@huntingdonshire.gov.uk

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Councillor B Mickelburgh	Deputy Executive Leader and Executive Councillor for Economy, Regeneration and Housing	c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 07762 109210 E-mail: Brett.Mickelburgh@huntingdonshire.gov.uk
Councillor D Mickelburgh	Executive Councillor for Communities, Health and Leisure	c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 01733 794510 E-mail: Debbie.Mickelburgh@huntingdonshire.gov.uk
Councillor T Sanderson	Executive Councillor for Planning	c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 01480 436822 E-mail: Tom.Sanderson@huntingdonshire.gov.uk

Notice is hereby given of:

- Key decisions that will be taken by the Cabinet (or other decision maker)
- Confidential or exempt executive decisions that will be taken in a meeting from which the public will be excluded (for whole or part).

A notice/agenda together with reports and supporting documents for each meeting will be published at least five working days before the date of the meeting. In order to enquire about the availability of documents and subject to any restrictions on their disclosure, copies may be requested by contacting the Democratic Services Team on 01480 388169 or E-mail Democratic.Services@huntingdonshire.gov.uk.

Agendas may be accessed electronically at the [District Council's website](#).

Formal notice is hereby given under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that, where indicated part of the meetings listed in this notice will be held in private because the agenda and reports for the meeting will contain confidential or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. See the relevant paragraphs below.

Any person who wishes to make representations to the decision maker about a decision which is to be made or wishes to object to an item being considered in private may do so by emailing Democratic.Services@huntingdonshire.gov.uk or by contacting the Democratic Services Team. If representations are received at least eight working days before the date of the meeting, they will be published with the agenda together with a statement of the District Council's response. Any representations received after this time will be verbally reported and considered at the meeting.

Paragraphs of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) (Reason for the report to be considered in private)

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the Financial and Business Affairs of any particular person (including the Authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations that are arising between the Authority or a Minister of the Crown and employees of or office holders under the Authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings
6. Information which reveals that the Authority proposes:-
 - (a) To give under any announcement a notice under or by virtue of which requirements are imposed on a person; or
 - (b) To make an Order or Direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Huntingdonshire District Council
Pathfinder House
St Mary's Street
Huntingdon PE29 3TN.

- Notes:-
- (i) Additions changes from the previous Forward Plan are annotated ***
 - (ii) Part II confidential items which will be considered in private are annotated ## and shown in italic.

Matter for Decision Description of Decision	Decision Maker	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Strategic CIL Funding Allocation To decide on round 1 of Strategic CIL funding 2026-27 for applications over £100,000.00.	Cabinet	20 Oct 2026		Row Lyons, Funding Project Manager Tel: (01480) 388782 or email Row.Lyons@huntingdonshire.gov.uk		J Harvey/T Sanderson	Performance & Growth

Matter for Decision Description of Decision	Decision Maker	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Brington and Molesworth Neighbourhood Plan examination outcome and progression to referendum*** Following the examination of the Brington and Molesworth Neighbourhood Plan this report proposes acting upon the Examiner's report to accept the modifications proposed and progress to referendum.	Cabinet	20 Oct 2026		Natalie Elworthy, Planning Policy Officer Tel: (01480) 388443 or email Natalie.Elworthy@huntingdonshire.gov.uk		T Sanderson	

Matter for Decision Description of Decision	Decision Maker	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
The Giddings, Hamerton and Winwick Neighbourhood Plan examination outcome and progression to referendum*** Following the examination of the Giddings, Winwick and Hamerton Neighbourhood Plan this report proposes acting upon the Examiner's report to accept the modifications proposed and progress to referendum.	Cabinet	20 Oct 2026		Natalie Elworthy, Planning Policy Officer Tel: (01480) 388443 or email Natalie.Elworthy@huntingdonshire.gov.uk		T Sanderson	

Matter for Decision Description of Decision	Decision Maker	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Ramsey Communities Neighbourhood Plan examination outcome and progression to referendum*** Following the examination of the Ramsey Communities Neighbourhood Plan this report proposes acting upon the Examiner's report to accept the modifications proposed and progress to referendum.	Cabinet	20 Oct 2026		Natalie Elworthy, Planning Policy Officer Tel: (01480) 388443 or email Natalie.Elworthy@huntingdonshire.gov.uk		T Sanderson	

Matter for Decision Description of Decision	Decision Maker	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Alconbury Neighbourhood Plan*** This report proposes acting upon the Examiner's report to accept the modifications proposed and progress to referendum.	Cabinet	20 Oct 2026		Natalie Elworthy, Planning Policy Officer Tel: (01480) 388443 or email Natalie.Elworthy@huntingdonshire.gov.uk		T Sanderson	
NDR Rural Settlements List 2027/28 Annual review of Rural Settlements to facilitate the award of Business Rates Relief.	Executive Councillor for Resident Services and Corporate Performance and Section 151 Officer	11 Nov 2026		Katie Kelly, Head of Customer Services, Revenue and Benefits Tel: (01480) 388151 or email Katie.Kelly@huntingdonshire.gov.uk		N Hunt	

Matter for Decision Description of Decision	Decision Maker	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Council Tax Support 2027/28 Annual review of the Local Council Tax Support Scheme.	Cabinet	17 Nov 2026		Katie Kelly, Head of Customer Services, Revenue and Benefits Tel: (01480) 388151 or email Katie.Kelly@huntingdonshire.gov.uk		N Hunt	
Homelessness Strategy*** Adoption of refreshed Homelessness Strategy and Action Plan.	Cabinet	17 Nov 2026		Jon Collen, Housing Needs Resources Manager Tel: (01480) 388220 or email Jon.Collen@huntingdonshire.gov.uk		N Hunt	Environment, Communities & Partnerships
Council Tax Base To set the Council Tax Base for 2027/28.	Chair of Corporate Governance Committee & Section 151 Officer	17 Dec 2026		Katie Kelly, Head of Customer Services, Revenue and Benefits Tel: (01480) 388151 or email Katie.Kelly@huntingdonshire.gov.uk		N Hunt	

Overview & Scrutiny (E, C & P) – 1st October 2026

Report by: Mark Parker – Procurement Manager

Lead Cllr: Stephen Claffey
Executive Councillor for Climate, Transformation and Workforce



Wards	Open / Exempt	Key Decision?
ALL	Open	No

Procurement Outcomes - the Social Value Policy

Executive Summary: This report presents the proposed Procurement Outcomes - Social Value Policy for consideration and comment by the Overview and Scrutiny Panel prior to its submission to Cabinet for approval. The Policy establishes a consistent, outcomes-led approach to securing additional economic, social and environmental benefit through the Council's procurement and commissioning activity. It aligns Social Value activity with the Corporate Plan and the Huntingdonshire Futures Place Strategy and sets out six locally relevant outcomes, proportionate requirements for different procurement activities and arrangements for monitoring and reporting delivery.

Recommendations

- 1.1. consider and comment on the proposed Procurement Outcomes - Social Value Policy attached at Appendix 1.

Key Corporate Plan Priorities

- 1 Improving quality of life for local people.
- 2 Creating a better Huntingdonshire for future generations
- 3 Doing Our Core Work Well

Place Strategy Priorities

- 1 Inclusive Economy

Report Author(s)

Mark Parker, Procurement Manager mark.parker@huntingdonshire.gov.uk

1. PURPOSE OF THE REPORT

- 1.1** The purpose of this report is to enable the Overview and Scrutiny Panel to review and comment on the proposed Procurement Outcomes - Social Value Policy prior to its submission to Cabinet for approval. The report outlines the rationale for replacing the existing framework and how the proposed Policy will provide an updated, outcomes-led approach to securing social, economic and environmental benefits through relevant Council activity.

2. BACKGROUND & CONTEXT

- 2.1** The Council's existing Social Value Policy and Framework was approved in 2019 and was developed to support the objectives contained within the 2018-2022 Corporate Plan. The framework sought to secure additional social, economic and environmental benefits through procurement activity, with a particular focus on employment, skills, community resilience, environmental sustainability and business growth. It also established a limited framework for evaluating and measuring social value commitments through contracts.

Since the existing framework was adopted, the Council's strategic priorities have evolved significantly. The current Corporate Plan 2023-2028 places greater emphasis on improving quality of life, preventing residents from falling into crisis, supporting an inclusive economy, creating a better Huntingdonshire for future generations and delivering high-quality services. These priorities are further complemented by the Huntingdonshire Futures Place Strategy, which promotes ambitions around an inclusive economy, health and wellbeing, pride in place, environmental innovation and transformed travel.

- 2.2** The procurement landscape has also changed significantly. The Procurement Act 2023 places increased emphasis on delivering public benefit through procurement and requires contracting authorities to have regard to maximising public benefit when undertaking procurement activity. National procurement guidance has similarly evolved to encourage public bodies to secure wider economic, social and environmental outcomes and to demonstrate how those outcomes contribute to strategic objectives and community needs.

The Council therefore has an opportunity to move beyond a compliance-based approach to social value and adopt a more strategic and outcomes-focused framework that reflects both local priorities and emerging best practice.

- 2.3** The proposed Procurement Outcomes - Social Value Policy has been developed to provide a clear and consistent approach to securing social value across procurement, commissioning, grant funding, partnerships and wider Council activity. Rather than focusing solely on procurement processes, the Policy establishes a set of locally relevant outcomes that support delivery of the Corporate Plan and Huntingdonshire Futures ambitions. These outcomes are intended to provide a clear "golden thread" between the Council's strategic priorities and the benefits delivered through its spending and influence.

The Policy replaces the existing 2019 framework with a modernised approach that places greater emphasis on measurable outcomes, local impact, supplier engagement, monitoring and continuous improvement. It is intended to provide sufficient flexibility to be applied proportionately across a wide range of Council activities whilst maintaining a consistent strategic focus on delivering additional value for residents, communities, businesses and the environment.

3. ALTERNATIVE OPTIONS CONSIDERED & NOT RECOMMENDED

- 3.1** Retaining the existing Social Value Policy and Framework was considered but is not recommended. The current framework was developed in 2019 to support the Council's 2018-2022 Corporate Plan and reflects the legislative and policy context of that time, including a more limited focus on social value considerations within procurement activity. Since then, the Council's priorities have evolved through the Corporate Plan 2023-2028, with greater emphasis on quality of life, prevention, inclusive economic growth, environmental sustainability and community wellbeing. The Procurement Act 2023 and updated Government guidance place increased emphasis on securing wider public benefit, delivering measurable outcomes and aligning procurement activity with strategic objectives. The proposed policy provides a modern, outcomes-led framework that aligns with current legislation, national best practice and local priorities, ensuring that procurement, commissioning, grants and partnerships maximise the social, economic and environmental benefits delivered for Huntingdonshire.

4. COMMENTS OF OVERVIEW & SCRUTINY

- 4.1** Overview and Scrutiny comments will be included within the Cabinet report.

5. POST-DECISION IMPLEMENTATION

- 5.1** Subject to Cabinet approval, the Policy will be implemented through updated procurement guidance, templates, supplier communications and officer training. Social Value outcomes will be monitored and reported through the Social Value Engine and existing governance arrangements.

6. IMPLICATIONS OF THE DECISION

6.1 Council Key Priorities and Performance

- Improving quality of life for local people
- Creating a better Huntingdonshire for future generations
- Doing our core work well

The proposed Policy supports all three priorities within the Corporate Plan by establishing a consistent approach to securing additional economic, social and environmental benefits through the Council's procurement and commissioning activity.

It supports Improving quality of life for local people by encouraging procurement outcomes that contribute to employment and skills opportunities, improved health and wellbeing, reduced social isolation, stronger community organisations and increased community resilience.

It supports Creating a better Huntingdonshire for future generations by encouraging sustainable supply chains, carbon reduction, biodiversity, waste reduction, climate adaptation and investment in accessible and thriving places. It also seeks to improve

access to procurement opportunities for SMEs, voluntary, community and social enterprise organisations and other local suppliers, where lawful and proportionate.

It supports Doing our core work well by aligning procurement decisions with the Council's strategic priorities and the statutory objectives of delivering value for money and maximising public benefit. The Policy establishes clearer responsibilities for planning, evaluating, recording and monitoring Social Value commitments.

Delivery will be monitored through proportionate contract-management arrangements and the Social Value Engine, with outcomes reported annually through procurement governance and performance reporting. This will provide greater assurance that commitments made through procurement activity are translated into demonstrable benefits for residents, communities, businesses and the environment.

6.2 Financial Implications

6.2.1 N/A

6.3 Legal & Constitutional Implications

6.3.1 The Policy supports the Council's compliance with the Public Services (Social Value) Act 2012, the Procurement Act 2023 and the National Procurement Policy Statement by establishing a consistent approach to considering and delivering wider public benefit through procurement activity. The Policy does not, in itself, require any amendment to the Council's Constitution.

6.4 Community Impact

6.4.1 The Policy is intended to maximise the social, economic and environmental benefits generated through the Council's procurement, commissioning and partnership activity. It will support outcomes relating to employment and skills, community resilience, health and wellbeing, inclusive growth and thriving local places, whilst encouraging greater participation from SMEs and VCSE organisations where lawful and proportionate

6.5 Environment & Climate Change Implications

6.5.1 The Policy includes climate, nature and environmental resilience as one of its six Social Value outcomes. It will encourage consideration of proportionate environmental benefits through relevant procurement activity, including carbon reduction, sustainable supply chains, waste reduction, biodiversity and climate resilience, where these are relevant to the subject matter of the contract.

6.6 Equality & Diversity Implications

6.6.1 The Policy supports inclusive access to procurement opportunities and may contribute to wider equality, inclusion and community wellbeing outcomes through relevant procurement and commissioning activity. No adverse equality impacts have been identified.

6.7 Implications on Resources

6.7.1 N/A

6.8 Health & Wellbeing Implications

6.8.1 Health wellbeing and prevention is one of the six outcomes contained within the proposed Policy. Relevant procurement and commissioning activity may therefore seek proportionate commitments that improve physical or mental wellbeing, reduce loneliness and social isolation, support prevention and strengthen community resilience.

The Policy also supports wider health outcomes through its focus on employment and skills, accessible places, stronger communities, environmental resilience and support for residents who may otherwise be at risk of entering crisis.

The inclusion of health and wellbeing outcomes will be determined according to the nature and potential impact of each procurement or commissioning activity. Commitments will be required to be relevant, proportionate, additional to the core contractual requirement and capable of being monitored.

6.9 Local Government Reorganisation (LGR) Implications

6.9.1 N/A

7. RISK MANAGEMENT

7.1 The proposed Policy is intended to reduce the risk that Social Value is considered inconsistently, too late in the procurement process or without a clear connection to the Council's strategic priorities and local needs.

8. BACKGROUND PAPERS – LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

8.1

Document List	Custodian	File Location
Social Value Policy and Framework 2019	Procurement Team	Appendix 1 - Social Value Policy and Framework 2019.pdf
Corporate Plan 2023–2028	Business Intelligence and Performance / Corporate Policy	Corporate Plan Refresh 2026 27 - Appendix A - Corporate Plan.pdf
Huntingdonshire Futures Place Strategy	Relevant corporate strategy owner	Huntingdonshire Futures Place Strategy - Huntingdonshire.gov.uk
HDC Climate Strategy	Climate Team	Climate Strategy - Huntingdonshire.gov.uk
Community Health and Wealth Building Strategy	Communities Team	Huntingdonshire Community Health and Wealth Building Strategy - Huntingdonshire.gov.uk
Public Services (Social Value) Act 2012	The National Archives	Public Services (Social Value) Act 2012

Procurement Act 2023, Section 12	The National Archives	Procurement Act 2023
National Procurement Policy Statement	Cabinet Office	National Procurement Policy Statement - GOV.UK

9. LIST OF APPENDICES

- **Appendix 1 – Procurement Outcomes – The Social Value Policy**

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APPENDIX 1

HUNTINGDONSHIRE DISTRICT COUNCIL

Procurement Outcomes - the Social Value Policy

Introduction and purpose

This policy sets out Huntingdonshire District Council's (HDC's) approach to Social Value and the implementation of the Public Services (Social Value) Act 2012 (the Act), as strengthened by the Procurement Act 2023 and the National Procurement Policy Statement. It explains how HDC will use procurement, commissioning, funding, partnerships and influence to create additional public benefit for residents, communities, businesses and the environment.

The policy is intended to define the outcomes HDC wants to achieve and provide a consistent policy basis for procurement and commissioning decisions. This policy establishes HDC's Social Value framework and sets out the outcomes, principles, governance arrangements and procurement requirements that will apply. Supporting procurement guidance may be developed from time to time to assist officers with implementation, evaluation, scoring and contract management.

The policy will:

- define what Social Value means to HDC;
- set out the relevant legislative requirements that govern HDC's procurement processes;
- demonstrate HDC's commitment to delivering Social Value;
- introduce HDC's Social Value outcomes and objectives so that procurement outcomes are relevant and meaningful; and
- set out how Social Value will be built into procurement and commissioning activity in a way that is proportionate to the size, subject matter, duration and impact of the activity.

Definition of Social Value

Social value in procurement is about making sure that what we buy creates an overall positive impact on our people and communities, the local economy and the environment. For HDC, this is linked to both the Corporate Plan and Huntingdonshire Futures.

For practical purposes, Social Value can be divided into three main areas:

- social: improving the wellbeing of individuals and communities, encouraging interconnectedness and mutual support among people;
- economic: promoting economic policies and business practices that support society's wellbeing by strengthening the local economy through increased local spend, SME access and supplier diversity;
- environmental: encouraging sustainable processes that take care of the social and physical environment, ensuring a viable future for everyone.

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Corporate Plan priorities	Place Strategy journeys	What this means for Social Value
Improve quality of life for local people Create a better Huntingdonshire for future generations Do our core work well	Pride in Place Inclusive Economy Health Embedded Environmental Innovation Travel Transformed	Every significant opportunity should show how it contributes to locally important outcomes, not just compliance, price or outputs.

Outcomes that matter for Huntingdonshire

HDC will prioritise six Social Value outcomes. These are broad enough to apply across services, but specific enough to guide commissioning, grant-making, supplier engagement and partnership conversations.

Outcome	What HDC wants to see	Corporate Plan fit	Place Strategy fit
1. Stronger local economy and good growth	More local spend where lawful and proportionate; greater access for SMEs, VCSEs and local suppliers; stronger supply chains; support for entrepreneurship and business resilience.	Forward-thinking economic growth; doing core work well	Inclusive Economy; Pride in Place
2. Jobs, skills and opportunity for local people	Employment pathways, apprenticeships, work experience, return-to-work routes, volunteering, digital inclusion and skills linked to growth sectors and community need.	Quality of life; economic growth	Inclusive Economy; Health Embedded
3. Health, wellbeing and prevention	Activities that improve physical and mental wellbeing, reduce loneliness and social isolation, keep people out of crisis and support community resilience.	Improve quality of life; keeping people out of crisis	Health Embedded; Pride in Place
4. Strong, connected and inclusive communities	Support for resident-led activity, community organisations, volunteering, local networks, safer communities and places where people feel they belong.	Quality of life; helping people in crisis	Pride in Place; Health Embedded
5. Climate, nature and environmental resilience	Carbon reduction, sustainable supply chains, biodiversity, waste reduction, climate adaptation, active travel and support for lower-carbon communities and businesses.	Better Huntingdonshire; lowering carbon emissions	Environmental Innovation; Travel Transformed
6. Accessible and thriving places	Improvements that support town centres, rural communities, visitor economy, safe and accessible public spaces, community assets and pride in local identity.	Better Huntingdonshire; quality of life	Pride in Place; Travel Transformed

In prioritising these six outcomes, the Council will seek proportionate evidence of the Social Value achieved. This should demonstrate what changed, who benefited, how the learning will inform future decisions, and how the public benefit created compares with the Council's investment, expenditure or influence. The nature and level of evidence required will be proportionate to the scale, value, duration and potential impact of the activity.

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Legislative Requirements

The Public Services (Social Value) Act 2012 requires public authorities to have regard to economic, social and environmental well-being in connection with public services contracts. Under the Procurement Act 2023, contracting authorities must now also have regard to the importance of maximising public benefit when awarding all contracts, whether for goods, services or works.

In accordance with section 1 of the Public Services (Social Value) Act 2012, the Council will consider, before commencing a relevant procurement, how the proposed procurement might improve the economic, social and environmental wellbeing of the relevant area and how the procurement process might secure that improvement. Consideration will be limited to matters that are relevant to what is being procured and proportionate in all the circumstances. The Council will also consider whether consultation should be undertaken to help identify relevant needs, outcomes or opportunities.

This now represents a broader and stronger policy expectation, because it supports a move away from a narrow cost-focused approach and more towards procurement decisions that take account of wider public benefit, value for money and the Most Advantageous Tender.

The Procurement Act 2023 also strengthens planning, transparency and accountability by requiring Social Value to be considered early in procurement activity where relevant and proportionate. This includes considering whether larger contracts could be divided into Lots to encourage SME and VCSE participation and for relevant £5 million plus contracts, setting up and publishing at least three Key Performance Indicators.

Where Social Value commitments are captured as contract commitments or KPIs, they must be capable of monitoring through contract management arrangements and, where applicable, public reporting on supplier performance.

HDC commitment and policy principles

HDC is committed to making the most out of every pound it spends and will embed a Social Value approach into procurement and commissioning activity. The Council will pursue outcomes that contribute to Corporate Plan priorities, Huntingdonshire Futures and the needs of local communities.

The Huntingdonshire Futures Place Strategy is a long-term, community-shaped vision developed with residents, businesses and partners. HDC's Social Value approach will support delivery of the Place Strategy journeys through procurement, commissioning and partnership activity.

Integrating Social Value into procurement and commissioning should not only support delivery of the Council's Corporate Plan objectives, but also provide wider benefits, including greater supplier diversity, increased stakeholder engagement, improved collaboration and stronger, mutually beneficial relationships with the VCSE sector.

HDC will apply the following principles:

Principle	What this means in practice
Local relevance	Social Value should respond to Huntingdonshire's needs, not generic promises. Offers should be linked to one or more of the outcomes above.

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Principle	What this means in practice
Proportionality	Expectations should be relevant to the scale, duration, subject matter, and market for the activity, avoiding unnecessary barriers for SMEs and VCSE organisations.
Additionality	Benefits should go beyond normal contract delivery, statutory duties, or basic good practice wherever possible.
Partnership and co-production	Where outcomes affect communities directly, HDC will value approaches shaped with residents, community groups, town and parish councils and partners.
Transparency and evidence	Outcomes should be capable of being monitored through quantitative data, qualitative evidence, case studies, or Social Return on Investment analysis.
Learning and improvement	Monitoring should not just prove value; it should help HDC and partners understand what works, replicate good practice, and improve future decisions.

Applying Social Value through procurement and commissioning

This policy applies to all contracts whether or not the value of the contract is above the relevant threshold for goods, services or works. HDC will look to incorporate a Social Value element in procurement and commissioning activity where this is lawful, proportionate, and relevant to the subject matter and impact of the requirement.

Low value procurement processes below £100k

For lower value purchases, the focus will be on encouraging local supplier (PE postcode) participation where permitted, making the process straightforward and reducing unnecessary barriers for SMEs and VCSE organisations. Service leads should consider:

- inviting local suppliers where possible to participate in the procurement process;
- setting minimum requirements at an appropriate and proportionate level;
- ensuring specifications are achievable by smaller businesses while still meeting the Council's needs;
- engaging the market early where this will improve participation and outcomes; and
- supporting suppliers to understand HDC processes and systems.

Higher value or higher impact procurement processes above £100k

For higher value or higher impact procurements, HDC will take a more targeted approach. This policy will assist commissioning leads and Procurement in identifying relevant outcomes, designing proportionate tender requirements and ensuring commitments can be effectively monitored.

Service leads and the Procurement Team will, during the pre-procurement stage, consider whether proportionate consultation or engagement is required and assess the market as appropriate. The decision, including where consultation is considered unnecessary, should

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be recorded in the procurement planning documentation. Where consultation or engagement is undertaken, it may involve relevant service users, residents, community and VCSE organisations, town and parish councils, internal stakeholders, partners or potential suppliers, depending on the nature of the requirement. This will assist the Council to establish:

- the Social Value outcomes that are relevant and proportionate to the contract;
- how the procurement process can be designed to encourage delivery of those outcomes;
- whether the contract should be divided into Lots to support SME/VCSE participation; and
- what evidence, KPIs or contract management arrangements will be needed to monitor delivery.

Where appropriate, HDC will consider dividing larger contracts into Lots to make opportunities more accessible to SMEs, VCSE organisations and specialist suppliers. Decisions will take account of the nature of the requirement, market capability, value for money, effective contract management and the need to avoid unnecessary barriers to participation.

Prospective suppliers will be required to provide evidence of a Social Value offer that aims to meet specified outcomes. HDC will typically apply a minimum Social Value weighting of 10% in applicable procurements, proportionate to the scope, value, risk, market and potential impact of the contract.

The weighting can be applied in one of two ways:

1. The Social Value weighting will form part of the overall Quality score. Where this applies, Officers should look to maintain the minimum 10% e.g., if the total Quality weighting is 50% and Price is 50% the specific Social Value question/s should have a minimum 20% weighting that sits within the Quality section
2. The Social Value weighting is standalone, outside of Quality and Price weightings. Where this applies, Officers should apportion specific weightings on Quality, Price and Social Value e.g., Quality 40%, Price 50% Social Value 10%

The Procurement Team will provide further practical guidance for suppliers to support transparency and equal access. HDC's Social Value outcomes and objectives will be clearly communicated through procurement documentation and supplier engagement activities so that suppliers can tailor their proposals accordingly.

Monitoring: Social Value Engine

The Social Value Engine will be HDC's primary monitoring tool for Social Value outcomes. It will be used to evidence the impact of activity where outcomes need to be quantified, compared, reported or learned from across projects, grants, partnerships and relevant supplier commitments.

The Social Value Engine is an online Social Return on Investment platform. In practical terms, it helps convert agreed outcomes into a consistent estimate of value by using

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recognised outcome measures and financial proxies. It supports both forecasting and post-delivery evaluation, enabling HDC to understand not only what was delivered, but what changed for residents, communities, businesses and the environment.

Monitoring through the Social Value Engine should be proportionate. Some activity will need detailed quantitative evidence; some will be better supported by narrative reporting, case studies, resident feedback or partner evidence. The key test is whether the evidence is sufficient to show the outcome achieved and to support learning and accountability.

The Council will identify appropriate officers to act as Social Value Engine Champions. These officers will support service leads, contract managers and procurement officers in identifying relevant outcomes, selecting suitable measures, reviewing evidence and ensuring consistent reporting.

Monitoring focus	Example evidence	Why it matters
Inputs and activity	Funding, spend, supplier commitments, volunteer hours, project reach	Shows what HDC and partners invested or enabled.
Outputs	People supported, businesses engaged, sessions delivered, tonnes of carbon avoided	Shows delivery against agreed commitments.
Outcomes and value	Wellbeing, resilience, employment, local income, carbon, community connection, SROI ratio	Shows whether activity made a meaningful difference.

Robust information on the type and impact of Social Value gained through the Council's procurement and commissioning activity will be reported annually as part of procurement governance and performance reporting. Reporting should summarise outcomes delivered, who benefited, where benefits were created, learning for future commissioning and opportunities to scale or replicate successful activity.

Direct investment in the Community Health and Wealth Building Fund (CHaWS)

Where a supplier, partner or organisation cannot reasonably make direct, contract-specific commitments - or where a financial contribution would create clearer and more locally targeted impact - HDC may invite or accept a direct investment into CHaWS as an alternative Social Value route. This must not be treated as a way to buy advantage in a procurement process; it is an outcomes-led option for delivering public benefit where it is proportionate, transparent and aligned to the Council's priorities. HDC should always look to encourage suppliers to make an impact through their individual direct action.

CHaWS sits alongside the Community Health and Wealth Building Strategy and supports community-led activity that improves quality of life by addressing the root causes of poor health and economic inequality. Direct investment into CHaWS enables contributions to be pooled and targeted at local projects with clear governance, monitoring and evidence of impact.

Contributions into CHaWS should be monitored through the Social Value Engine wherever appropriate so that HDC can report value created, learn from funded activity and

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demonstrate how business investment is improving outcomes for Huntingdonshire communities.

CHaWS outcome focus	What investment should support	Policy fit
Economic resilience	Projects that help residents, community organisations and local places build financial confidence, skills, enterprise, volunteering and local income.	Inclusive Economy; quality of life; doing core work well
Social connection	Community-led activity that reduces isolation, strengthens volunteering, builds local networks and helps people participate in community life.	Pride in Place; Health Embedded
Physical and mental wellbeing	Initiatives that improve wellbeing, support prevention, build confidence and help keep people out of crisis.	Health Embedded; quality of life

Supplier engagement and inclusive access

The Procurement Team and Economic Development Team will work together to maximise knowledge of, and access to, local businesses. This will make it easier to identify local businesses, promote relevant opportunities, support suppliers to understand HDC procurement processes and encourage stronger relationships with SMEs, VCSE organisations and community-led providers.

HDC will seek approaches that reduce unnecessary barriers to participation while maintaining fair competition, transparency, value for money and compliance with procurement legislation.

Governance and review

Ownership of this policy should sit with the Council's senior leadership arrangements for Social Value, with input from Procurement, Communities, Place and Climate, Finance, Performance, Legal and relevant service leads. Responsibility for Social Value does not sit solely within Procurement; it is a shared responsibility across commissioning, procurement, contract management and supplier delivery.

The policy should be reviewed alongside the Corporate Plan annual refresh, changes to the Place Strategy delivery plan, procurement legislation and learning from Social Value Engine reporting.

Together, the Social Value outcomes, implementation requirements, monitoring arrangements and governance provisions contained within this document form HDC's Social Value framework.

Appendix A – Social Value Governance and RACI Matrix

The RACI matrix below sets out the respective roles and responsibilities for implementation of this policy and should be used alongside relevant procurement governance arrangements.

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Activity	SL	P	ED	T	SRO	PB	CM	CD	SUP
Determine whether Social Value applies	R	C	C	I	A	I	I	-	-
Determine appropriate Social Value weighting	R	C	C	I	A	I	-	-	-
Approve exception or non-application of Social Value	C	C	I	I	R	I	-	-	-
Consider and record whether consultation or engagement is required	R	C	C	C	A	I	C	-	I
Undertake market engagement	R	R	C	I	A	I	-	-	I
Identify relevant Social Value outcomes	R	C	C	C	A	I	-	-	-
Develop Social Value questions and evaluation approach	R	C	C	I	A	I	-	-	-
Promote opportunities to local suppliers	I	C	R	I	A	I	-	-	-
Evaluate Social Value submissions	R	I	C/R	I	A	I	-	-	-
Approve award recommendation	C	C	I	I	A	I	-	R	-
Incorporate commitments into contract documents	C	R	I	I	A	I	-	-	-
Monitor delivery of Social Value commitments	I	C	I	C	I	I	R	-	R
Collect KPI and evidence data	I	I	I	C	I	I	R	-	R
Annual reporting on Social Value delivered	C	R	C	C	A	I	R	-	I
Review Social Value Policy	C	R	C	C	A	I	I	-	I

Key: R = Responsible, A = Accountable, C = Consulted, I = Informed

Abbreviation	Role	Abbreviation	Role
SL	Service Lead / Contract Owner	PB	Procurement Board
P	Procurement Team	CM	Contract Manager
ED	Economic Development Team	CD	Corporate Director
T	Transformation Team	SUP	Supplier
SRO	Senior Responsible Officer / Budget Holder		

Leisure and Health Performance Review 2025-2026

Leisure Centre's – 2025-26 v 202425



3,403

SWIM SCHOOL

↑ 3%



8,506

HEALTH & FITNESS

↑ 4%



1.61m

ADMISSIONS

↑ 10%



£7.02m

TOTAL EXPENDITURE

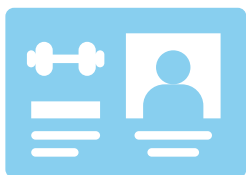
↑ 2.8%



£1.6m

SWIM SCHOOL
INCOME

↑ 14%



£3.3m

MEMBERSHIP INCOME

↑ 10%



£427k

BURGESS HALL
INCOME

↑ 16%



£7.42m

TOTAL INCOME

↑ 8.8%

Active Lifestyles – 2025-26 v 202425



5,961

ORGANISED SESSIONS

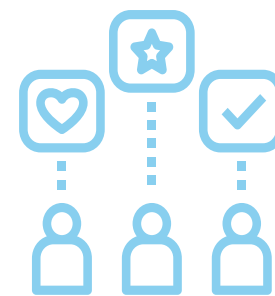
↑ 16%



71,207

ATTENDANCES

↑ 21%



8,657

INDIVIDUAL PARTICIPANTS

↑ 38%



£588,768

TOTAL INCOME

↑ 15%



£809,282

TOTAL
EXPENDITURE

↑ 26%



385 Walks
3,909 Attendances
191 Participants

VOLUNTEER LED
SESSIONS

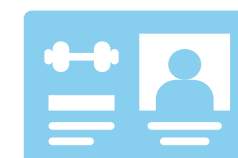
↑ 2%



2,456

CONCESSIONARY
PAY & PLAY

↑ 16%



643

ACTIVE LIFESTYLES
(HEALTH)
MEMBERSHIPS

↑ 48%

Leisure Centre's Performance



INDICATOR	2024/25	2025/26	% CHANGE		UPDATE
Swim School Students	3,303	3,403	3%	↑	100 pupil growth year on year. Consistent year maintaining the highest Learn To Swim programme numbers post covid. From April 2026 One Leisure re-opened Sawtry Leisure Centre with a new Swim School launch. It is expected that this will further grow our numbers in quarter 1 of 2026/27 beyond 3,500 with 200 on the swim school programme at Sawtry.
Health & Fitness	8,186	8,506	4%	↑	Growth of 320 members year on year. Driven by One Leisure Huntingdon Gym Project completed September 25, and OL Ramsey completed December 25.
Admissions	1.46m	1.61m	10%	↑	146k more attendances across all One Leisure Centre's year on year driven by membership growth impacting gym and group exercise class attendances over the year.
Total Income	£6.82m	£7.42m	8.8%	↑	Overall income growth attributed to increase in live members in both gym membership and swim school income and increased revenue at Burgess Hall.
Total Expenditure	£6.83m	£7.02m	2.8%	↑	Expenditure increase is below inflation achieved through efficient expenditure controls being implemented throughout the year.
Membership Income	£3m	£3.3m	10%	↑	Year on year member growth, delivered through increase in live members of 320. This is compounded with a higher yield membership mix impacting overall direct debit and upfront income.
Swim School Income	£1.4m	£1.6m	14%	↑	Programme growth year on year of 100 accounts for the growth in income.
Burgess Hall Income	£368K	£427k	16%	↑	£59k income growth year on year. Driven by an increase in booked events through new business and additional staff support in the management team.

Active Lifestyles Performance



INDICATOR	2024 -25	2025 -26	% CHANGE		UPDATE
Organised sessions (Active Lifestyles Led)	5,150	5,961	16%	↑	In 2025-26 the team were able to deliver more sessions. The Over 60's Club has grown to 360 chargeable sessions in the last year. Tai Chi Qigong was introduced in Quarter 4 and has been well received (70 sessions delivered). Police & Crime Commissioner funding was also secured leading to 94 sessions targeting diversionary activity.
Attendances	58,940	71,207	21%	↑	With more opportunities to take part in safe, accessible, fun activities an uptake in attendances follows. Attendances has grown by 21% compared to sessions of 16% so average attendance has also grown.
Individual Participants	6,253	8,657	38%	↑	With a broader range and greater number of sessions it is only natural to experience a growth in individual participants.
Memberships	435	643	48%	↑	Memberships continue to grow leading to £190k of sustainable income in 2025-26. Annual options were introduced for the first time in April 2025 leading to 57 sales.
Concessionary Pay & Play	2,112	2,456	16%	↑	The Concessionary Scheme continues to be well received by customers. Customers eligible through a health condition such as Parkinsons or Musculo-Sclerosis have had their eligibility applied permanently to remove the need for them to reapply.
Volunteer Led Sessions	379	385	2%	↑	The Walks Scheme has continued to be delivered by the team following the end of the previous contract. It will be continued to be monitored.
*Total Expenditure	£643.3k	£809.3k	26%	↑	Expenditure has increased due to the increase in programme offer. For example, 49% of sessions are at external venues leading to an increase in facility hire and transport. Controls are in place to ensure any expenditure is monitored and in line with expectation.
**Total Income	£511.6k	£588.8k	15%	↑	Membership income (↑59%), Pay As You Go income (↑13%) and Commissioned income (↑21%) all continue a strong trajectory to a sustainable position with a lower reliance on grant income (↓9% in 2025/26 due to expiry of contracts.)

*Strategic Sports Development Officer costs included in 2025/26 – post was in a different budget and vacant in 2024/25

** Indirect inward investment circa £2m generated by Strategic Sports Development Officer

Leisure Centre's Performance



KPI	2023 -24	2024 -25	2025 -26	Variance 23 -24 vs 25 -26	Growth
Swim School	3,267	3,303	3,403	136	4%
Health & Fitness	7,486	8,186	8,506	1,020	13.6%
Admissions	1.4m	1.44m	1.61m	210k	15%
Total Expenditure	£6.5m	£6.83m	£7.02m	£520k	8%
Swim School Income	£1.2m	£1.4m	£1.6m	£400k	33%
Membership Income	£2.15m	£3m	£3.3m	£1.15m	53%
Burgess Hall Income	£395k	£368k	£427k	£32k	8%
Total Income	£6.1m	£6.82m	£7.42m	£1.32m	21.6%

Active Lifestyles Performance



				Variance	Growth
KPI	2023 -24	2024 -25	2025 -26	2023 -24 v 2025	-26
Organised Sessions	3,891	5,150	5,961	2,070	32%
Attendances	40,255	58,940	71,207	30,952	46%
Individual Participants	N/A	6,253	8,657	N/A	N/A
Total Income	£298.4k	£433.5k	£526.3k	£227.9k	46%
Total Expenditure	£463.5	£643.3k	£809.3k	£345.8k	39%
Volunteer Led Sessions	368	379	385	17	3%
Concessionary Pay & Play	1,567	2,112	2,456	889	35%
Active Lifestyles Memberships	228	435	643	415	91%

Service Plan 2025-2026 - OL Facilities



ACTION	IMPLEMENTATION DATE
Huntingdon Leisure Centre Gym Refresh Project	Complete
Huntingdon Leisure Centre Changing Room Refresh Project	Complete
Ramsey Leisure Centre Gym Expansion Project	Complete
Digital Innovation – Introduce Health & Safety Monitoring Software for Leisure Centre Operations	Complete
One Leisure Website Refresh Project	Complete
Swimming Pool Water Wellness Accreditation Phase 1 & Phase 2	Phase 1 Complete
Sawtry Swimming Pool Mobilisation	Complete
St Ives LC Swimming Pool Expansion Feasibility	Underway
St Neots LC Swimming Pool Expansion Feasibility	Underway

Service Plan 2025-2026 - Active Lifestyles



ACTION

IMPLEMENTATION DATE

Deliver the Older People's Physical Activity Project in St Ives in conjunction with COPE and St Ives Cares.

Complete

Launch a Men's Health Hub a St Ives Outdoor Centre

Complete

Submit a bid to Cambridgeshire County Council to secure the Tier 1 and Tier 2 Healthy Weight Behaviour Change contract for Huntingdonshire.

Complete

Procure a specialist IT solution to manage the health-based activity programme and enable e-referrals through the NHS for local health professionals.

October 2026

Primary Schools Sports & Physical Activity Initiative

September 2026

Submit a funding application for a new 3G Synthetic Turf Pitch to the Football Foundation

Complete

Implement a pilot Hinchingsbrooke Country Park Summer Activation Project.

On schedule subject to works

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